Annual Report

HOKOTEHI ()

Manawa reka tch' mauri mua Manawa reka tch' mauri rangata

Karakī composed by Kiwa Hammond

Manawa reka tch' mauri roto Manawa reka tch' mauri tukutuku Manawa reka tch' mauri ora

Respect and hospitality is foremost It comes from within and above It honours human dignity It affirms the essence of life

Our mission

To apply the wisdom and values of the past to as to ensure the physical and spiritual nourishment of present and future generations of Moriori; thus honoring the legacy of our karāpuna.



Table of Contents

OUR PEOPLE

THE YEAR IN REVIEW

Board of Trustees Our team

8 Notice of AGM

9

CEO Report

Cultural Projects

Farming

One Billion Trees

Kopinga Marae

Biodiversity

Henga Lodge

Property

Fisheries



	11 12	Te Keke Tura Moriori Trust	26
;	14	Imi Membership and Registration	27
	17	Business Plan 2022	29
5	17 18	Reporting Against Our Strategic Plan	40
	19	How Hokotehi Moriori Trust	
	20	performed against Strategic Plan Objectives 2010	
	22		
	25		

Board of Trustees



MAUI SOLOMON (CHAIR) Rēhoku



HAYDEN PREECE South Island



THOMAS LANAUZE Rēhoku



PAUL SOLOMON South Island



LAURIE (PANA) RYAN



MARK PREECE



GRACE LE GROS North Island



HANA-MARAEA SOLOMON

Journalia

AUDITOR

Wellington 6142





LEVI LANAUZE Tchieki Farm and Forest



DUANE TRAFFORD Biodiversity Ranger

Our team





TONY BLACKETT CEO



ASHLEIGH RYAN Tchieki Communication

RONAN Senio



CASSIDY SOLOMON Biodiversity Ranger

ACCOUNTANT BDO Christchurch PO Box 246 Christchurch 8140

Hokotehi Moriori Trust | Annual Report 202



HEATHER BEATON Tchieki Administration



HEIDI LANAUZE Tchieki Henga Lodge



RONAN HUTCHINGS Senior Farmhand



LORETTA LANAUZE Tchieki Marae



DUNCAN RYAN Tchieki Property



SUSAN THORPE Cultural Projects Manager (Contractor)



The Year in Review

Notice of AGM 2022

Saturday 29 October 2022, 1pm

NOVOTEL CHRISTCHURCH 52 Cathedral Square CHRISTCHURCH

In the event that the current surge in Omicron cases prohibits us from meeting face to face, we will provide members with information to connect via a ZOOM link.

THE PURPOSES OF THE AGM WILL BE TO:

- **1.** To announce appointment of 4 trustee positions for member ratification;
- 2. Present audited financial statements of the Trust;
- 3. Receive the Annual and Strategic Plans of the Trust;
- 4. Members to vote on proposed resolutions for Trust Deed Changes
- Discuss and vote on any resolutions received in accordance with clause 15.3 of the Trust Deed. Any proposed resolutions must be received in writing by the Trust Secretary at the Trust Office, P.O. Box 188, Chatham Islands 8942, no later than 5pm on Friday 15 September 2022.

AGENDA FOR AGM (1PM START)

- 1. Karakī
- 2. Apologies
- **3.** Announcement of newly elected HMT Trustees, to be ratified by members
- 4. Receive Minutes of 2020 AGM
- 5. Matters Arising
- 6. Presentation of Annual Reports and Plans
- 7. Presentation of Audited Accounts for 20/21 & 21/22 FY
- 8. Members to vote on Trust Deed Changes Proposal
- 9. Appointment of Auditors
- **10.** General Business
- 11. Karakī Hokomutunga



From Our CEO

Kīoranga kotou,

Everything we do is always and only about Moriori revival, which is about connection to hokopapa, ta rē Moriori and tikane. I'm proud of the work of Hokotehi Moriori Trust in the 2021-2022 year - a year of progress for Moriori. It's been a pleasure to see imi members in more leadership positions within the Trust and their progress in their roles. It has also been a year of renewal at Board level with three new Trustees (Hana-Maraea Solomon, Pana Ryan and Hayden Preece).

Our financial performance has been strong. The year ending June 2022 saw a surplus of \$957,618 from a revenue of \$6,191,593, or 15% and capital growth of close to \$5M. This has enabled assertive investment in capital projects, including renovation of buildings and farm infrastructure and some renewal of vehicles, with \$858,018 from our surplus of \$957,618 reinvested in capital expenditure. Our fishing quota portfolio has increased in value by \$5.1M to \$66.7M. This comprises a re-valuation increase of close to \$4M and the purchase of additional paua quota accounting for the balance. The Moriori Treaty Settlement was also paid to the Moriori Imi Settlement Trust, which was previously included on the balance sheet. This strong result is credited to the better-than-expected performance of the crayfish market in China and to one-off accommodation at Henga Lodge, housing construction workers for the airport extension project.

In this report, you will read of excellent progress in all areas of Hokotehi Moriori Trust's endeavours. We began implementing our 'Recloaking Rēkohu' project, which will see 210 hectares at Kaingaroa Station planted primarily in native trees as an ecosystem restoration project. This sits within the farm, which has benefited from house, woolshed and utility shed renovation (with some still to come) and extensive investment in fencing and farm equipment. Henga Lodge has undergone running repairs as the team there has offered manawareka to workers extending the airport, which enables the condition of the Lodge to be improved for its' next life'. Kōpinga Marae has hosted some wananga and extended manawareka to hunau and guests, but it has been impacted by Covid-19, with closures seeing most bookings rescheduled. Our new Tchieki Property has been frantic with house and property renovations and running repairs from one end of the island to the other. During the year, our new Tchieki Communications started, and you can see the impact of her work in this report. The Biodiversity team has been reduced while one ranger is

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on extended leave, taking up a role for 12 months with the Department of Conservation and grow her skill set. Their work of protecting the kōpi groves, rākau momori and the Taia landscape has gone from strength to strength.

Finally, but most importantly, our work under the banner of cultural revival is effectively the dividend of all we do. I recommend the update you will find in this report written by Susan Thorpe, where you can see the highlights of this work.

I would like to thank Government funders for your support of some of our key work, together with staff, Trustees and members, for the hard work and commitment you have brought to the work of Hokotehi Moriori Trust.

Tony Blackett CEO



Cultural Projects

LANGUAGE WEBINARS

The past year has been a quiet time for many reasons. Still, the highlight of our cultural mahi this year has been the language webinars by Kiwa Hammond and his team at AATEA. These engaging webinars were a response to the Covid-19-induced travel restrictions, providing a way for our hūnau to learn virtually. The webinars have been made available on our Youtube channel while we plan more webinars for the year ahead.

KĀ KAKEPUNGA KŌRERO

A collection of five stories, titled Kā Kakepunga Kōrero, were produced as an online educational resource. The stories, brought to life through the keen ear of our language interpreter Kiwa Hammond and the creative team at Cognition Education, are named after Kakepunga, a bundle of special sticks for lighting fires. This name is an appropriate metaphor for this project, helping rekindle the Moriori language and identity. Three of the five stories focus on aspects of Moriori cultural origins, and two look at more recent history. The stories come from our oral traditions and an account of the gathering in 1836. We hope these stories inspire young readers and those interested in learning ta rē Moriori at any age. The Ministry of Education is now interested in producing a set of English versions of the stories because they have proved popular with schools.

kauwhatareo.govt.nz/en/resource/ka-kakepunga-korero

RARANGA

In 2021 we hosted a weaving wananga with tutor David Grace. This kaupapa spurred an investigation into historic Moriori designs and techniques, using examples such as the potae at Kōpinga, the maro at Te Papa and photographs from the late 1800s of Moriori wearing kakahu and other woven clothing. The findings of this research led to the creation of a modern kākahu for Karanga Aotearoa to use at Te Papa for repatriation ceremonies. This miheke will one day return to Kōpinga.

This first wānanga was also the beginning of a more extended project to develop skills and work towards the publication of miheke and totohungatanga. This project will be a journey to revive knowledge, aiming to express understanding in a modern context to pass on to future generations. Deborah Goomes has been running a successful winter raranga program at Kōpinga and seeks to continue this in 2023 along with wananga across Aotearoa.

MORIORI HISTORY

In May 2022, RNZ released a podcast about Moriori as part of their series, The Aotearoa History Show. The episode is part of a group of education resources I have been developing with the Ministry of Education for the Aotearoa New Zealand histories curriculum. The public response to

the episode has been positive, and it will likely become a core resource for the Moriori history curriculum. rnz.co.nz/programmes/the-aotearoa-history-show/ story/2018845378/season-2-ep-7-moriori

RONGO AND MUSIC RESEARCH

Last year, talented HMT member Ajay Peni composed melodies to more traditional rongo. The beautiful collection brings these old rongo back to life and champions our language revival. It's readily available, appearing on all streaming platforms. Ajay is also part of an exciting new research project looking to develop a multi-sensorial experience of Moriori music, led by Otago University, with partners at Te Papa and Otago Museum.

REPATRIATIONS

The repatriations of koimi tchakat from Otago University, Otago Museum, Canterbury Museum, Whanganui Regional Museum and Auckland War Memorial Museum were celebrated in July this year, along with the return of 111 karāpuna from the Natural History Museum, London. The reconciliation ceremony, 'Ta Ara a Nunuku', was a first-time event at Te Papa and was a very moving experience. The repatriation of two Moriori ancestors from Vienna will take place in October, with more coming from London, Germany and potentially Norway in 2023.

Returning alongside the karāpuna is the significant miheke Moriori, Hātitimātangi, from the Auckland War Memorial Museum. The carving is a pou etchu (god figure or guardian) who stood watch over an urupā at Manukau on the southeast coast of the main island of Rēkohu. It is the only known surviving Moriori wooden carving of its kind. It is a powerful link between today's world and our ancestors' customs before the island's invasion in 1835.

Susan Thorpe **Cultural Projects Manager**



Kiwa Hammond, who has lent his expertise on manu of our cultural projects this uear, speaks during the hokomaurahiri at Te Papa Tongarewa

1BT FENCING BY THE NUMBERS

6,000 battens put on the fence

58,500m of wire put up

67,500 STAPLES HAMMERED IN

SINCE APRIL 2022

Levi Lanauze. Tchieki Farm and Forest



Farming

Over the last year, our farms have been a hive of activity, undertaking building renovations, land development, new fencing, gorse control and high stock movement.

Moving lambing forward to August paid dividends as we could ship 1800 lambs before the new year and have every 2021-born lamb sold in the same financial year.

The shepherd's cottage and shearer's quarters have been extensively renovated. Both have come up well, while work on the manager's house is still underway.

The purchase of a new tractor and mulcher has increased land development at both Kaingaroa Station and the Henga farm. Once idle land is now being made productive with the clearing of dense scrub, expanding the farm's stock-carrying capabilities.

We can also graze blocks correctly and better utilise pasture thanks to substantial fencing work completed by farm staff alongside KD Construction.

There has been an increased effort on gorse control on both farms, using helicopter and hand spraying.

The farms were in great shape heading into the 2022-23 financial year, having moved all its lambs and R1 cattle. As a result, we have ample feed, which will benefit the crop of 2022.

One Billion Trees Project

The first thread of Rēkohu's new cloak has been woven.

The One Billion Trees project aims to benefit our environment, people, community, and economy. The appointment of our farm manager Levi Lanauze to Tchieki Farm and Forests in March spurred a flurry of work to get the project underway, with 3,500 seedlings planted on the first day of the program alone.

5,000 native seedlings are now in the ground, with 30,000 macrocarpa scheduled to be planted in September.

Kenny Dix from KD Construction has completed 6.5 kilometres of fencing around the 284-hectare block set aside for the project at Kaingaroa Station.

We have 5 local island nurseries growing and providing plants for the project. Seed collection and propagation have also started, along with the harvesting of wilding native seedlings.

Henga Nursery upgrades, including new hardening-off areas, are ongoing.

We are grateful for input from Scion, who provides guidance on all aspects of the project.

Levi Lanauze Tchieki Farm and Forest



Biodiversity

It's been a busy year for our biodiversity team, with lots of productive work on the go.

This year, a lot of time was spent in the Kairae grove doing much-needed tree work. Many of the large karamu had died and sadly needed climbing and removal to make way for the kopi trees growing to fill the gap left behind. In addition, any competing species were removed to encourage nutrients back into the soil for the Kopis.

At the Taia grove, the materials used to construct the 200m long wind filter had reached the end of their life expectancy, so it was taken down and rebuilt. The galvanised cabling was replaced with stainless steel, and the perishing wind filter cloth was replaced. This is expected to have an indefinite lifespan and will provide the kopi grove with essential shelter from the wind.

We will undertake the same rebuild project with the Kairae wind filter and one of the Rotorua ones, both of which are suffering the same degree of perishing.

We've had a very successful cat trapping season this year with over 200 wild cats controlled. Because of the numbers, we will extend the trapping for another few months and coincide it with the possum trapping season, which is due to begin.

The impact of Covid-19 has seen the marae close for the most part of the year like most marge across Aotearoa. However, while riding the dips and changes of the unpredictable environment, we have been using this time of tchari (quiet) to our advantage. We have been actively building internal capacity, brushing up our operational competencies and refreshing the marae itself in preparation for opening our doors once again.

When the virus allowed us, we maintained our contribution to the island community by hosting several training programs and providing tautoko for local events.

We've said tau atu ra to hūnau on the marae during tangihanga and supported the families to acknowledge them in their way.

There has also been positive movement with project development for our membership. For example, we now have kete tchimichi (baby pack) available for our HMT hūnau who are soon expecting or recently welcomed mokopu. This project will keep evolving as we create new material to include in the packs. It is a very exciting kaupapa, and we will continue to connect our youngest members to hokopapa with school starter packs and contributions to their life at each stage.

We have been considering some critical areas of the marae and discovering where some manaaki and care are

Hokotehi Moriori Trust | Annual Report 2022

needed. One of the key areas needing attention was one of the storage rooms at the marae. We worked to remove our miheke from that area and revisited the cataloging and upkeep of these. It was a very rewarding experience to be a part of - seeing the historical pieces of our culture and learning the stories behind them. It is comforting to know they are now well-stored, and we have engaged with experts at Te Papa and the Chatham Islands Museum about how to best care for them going forward.

As the Covid-19 mandates continue to evolve, we will continue to support events and our community, and create opportunities for training and wananga.

Look out for our upcoming kaupapa focused on health and wellbeing, which will offer a world of opportunities for our members both near and far. The new financial year has brought loads of fresh ideas for projects which we look forward to sharing with you.

Overall, Kopinga Marae is standing tall in its peaceful grace. Our marae team will continue to uphold our core values as Moriori tchakat henu.

Manawa reka Tchi Mauri Mua, Manawa reka tchi mauri ora!

Loretta Lanauze Tchieki Marae Rēkohu

Kōpinga Marae



Wild pig numbers have also been controlled this year, with minimal numbers appearing - a testimony to the intensive pig culling work done last year.

Cassidy, our other biodiversity ranger, has temporarily seconded to the Department of Conservation as a Moriori Ranger. This will give her valuable experience with our critically endangered species and offshore island work. She recently learned about dealing with Black Robins and is currently away doing a Black Robin translocation. She will return at the end of her secondment in 12 months.

Additionally, Duane has been working on creating and introducing a robust health and safety plan. A health and safety app is in the planning stage, meaning staff will soon have the tools readily available to do their jobs safely and effectively whilst minimising risk to themselves and others.

Duane has undertaken his Level 2 Health and Safety Rep course. He intends to complete his Occupational Health and Safety Diploma this coming year.

Duane Trafford **Biodiversity** Ranger





Henga Lodge

Our contract with Downers began in October 2021, when we welcomed over 30 workers into Henga Lodge – their home away from home while working on the new Chatham Island airport runway extension. We provided accommodation and catering for 24 people and meals for the remaining handful of newcomers who were housed elsewhere on the island.

When Christmas rolled around, our guests left the island to spend two weeks with their families before starting fresh in January.

Downers have been excellent guests, hosting a Matariki celebration for our island tchimirik at the Airport, where our kids were given the opportunity to be the first to drive down the new runway before finishing with a BBQ lunch. We also put on an umu night where some of the crew from the Pacific Islands showed us their skills and produced a lovely meal cooked in the specially made earth pit. It was beautiful and very well-received. It's been so great to see the Downer team not just carry out essential upgrades to the island's infrastructure but get on board with the island's community spirit and engage with the locals, especially our island's youngest residents.

In June, we saw most of the Downers crew sadly leave us for good, with just a skeleton crew left behind while wild winter weather battered the island. While the numbers were down, we made the most of the quiet time by giving the lodge extra love with some much-needed maintenance.

I was the main night-time cook when the contract with Downer began, before successfully applying for the role of full-time manager. We have had 12-15 staff on board at any given time. It's been so lovely seeing the lodge up and running as though it has a heartbeat again. It has a purpose and is warm and full of life. Downers are due to wrap up their work here in the new year, and I am very excited to see what's next for this beloved sanctuary – the possibilities are abundant.

Heidi Lanauze, Tchieki Henga Lodge



BY THE NUMBERS

25,500

OVER 25,500 MEALS COOKED, PREPARED AND SERVED SINCE OCTOBER 2021

70kg

70KG OF MEAT COOKED FOR DINNERS FOR OUR GUESTS EVERY WEEK

2,700

OVER 2700 LOADS OF WASHING CLEANED, DRIED AND FOLDED SINCE OCTOBER 2021

Hokotehi Moriori Trust | Annual Report 202

21

Property



Since I took on the role of Tchieki Property in September last year, I've hit the ground running, focusing on getting Hokotehi Moriori Trust's residential properties up to the government's healthy homes standards. These standards aim to improve the well-being of New Zealanders, with regulations around heating, insulation and ventilation that all tenanted properties must meet.

Mapito Cottage was first up for renovations. Internal walls were moved, and insulation was added. The bathroom and kitchen were renovated, and much-needed upgrades to the water system were done, including replacing the pressure pump and installing a UV and filtration system. The next job on the list for this property will be removing gorse and upgrading the boundary fencing to keep out the wild bulls which have been very destructive to the property's gardens.

The buildings at Kaingaroa Station have all received significant upgrades, with the shearer's quarters, shepherd's cottage being completely renovated and the main farmhouse receiving a fresh paint job and a new bathroom, with a more functioning kitchen soon to be installed. We have plans to renovate and reclad some of our other housing in Kaingaroa over the next year.

Henga Lodge has kept plumbing contractors and I busy with ongoing water supply issues and the routine maintenance that goes hand-in-hand with such a humming venue. We had a new water tank brought over the surrounding farmland by helicopter so as not to disturb the existing fencing and landscape, and we will run some new rainwater catchments soon. In addition, we are working to install new gas lines to bring them up to spec





and are upgrading the lighting to LED where possible.

Down the hill, the Makarapia units have had some of their exterior cladding replaced and new shower panels installed.

Kopinga Marae has received a mini-makeover to make it more accessible to visitors, with the car park being widened and the flax gardens at the front being tidied. Unfortunately, inside, a leak was discovered in the women's bathroom, which has slowly caused damage to internal walls over several years. I'm working with contractors and our insurance company to organise a plan of attack to repair the affected areas. We are also updating the internal lights inside the marae to LED, with sensors to manage our power use and combat rising power costs on the island.

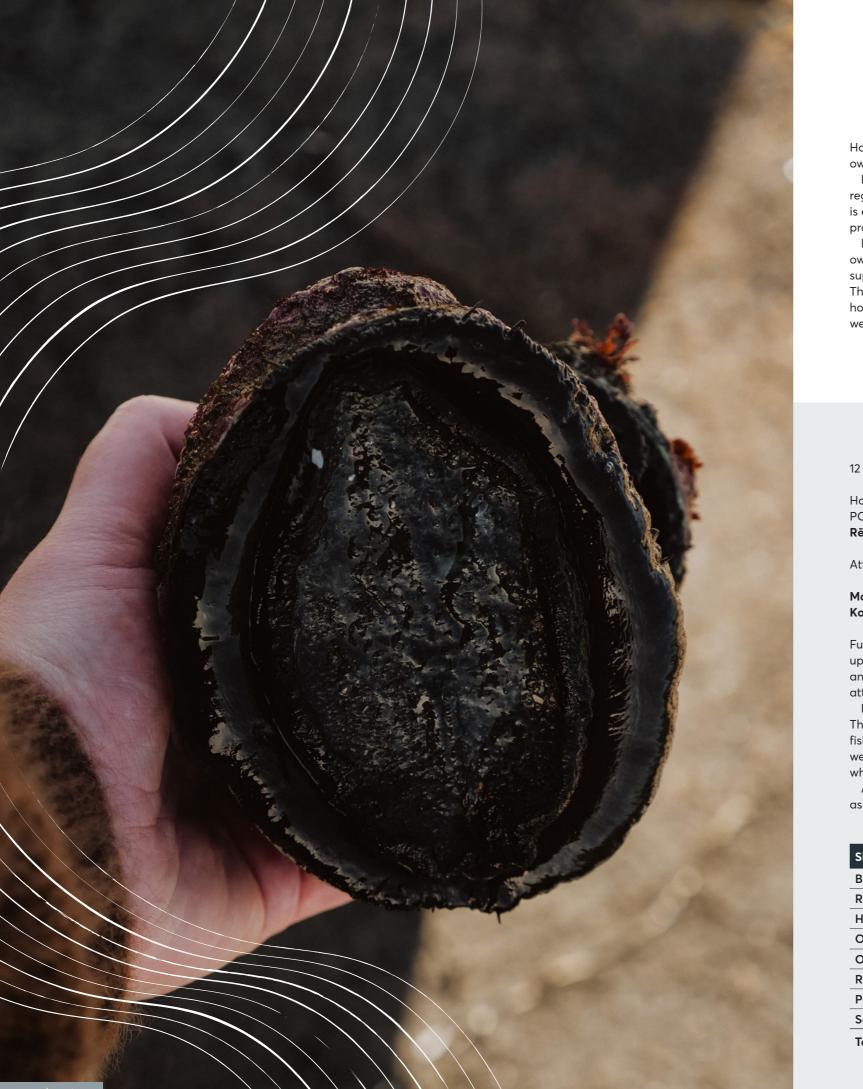
The marae flats have also undergone significant renovations after leaks were found in the internal walls. The larger flat looks great with a fresh lick of paint, a new kitchen and flooring, and a new bathroom to be installed soon. The smaller unit is also overdue some love and will receive minor upgrades in the coming months.

We have just acquired the Owenga School buildings as part of the treaty settlement, so they will be a project of significant focus over the coming years.

We are slowly working on updating the vehicles in our fleet with modern, low-maintenance replacements to provide safe and comfortable transport for employees and visitors.

Duncan Ryan **Tchieki Property**

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Fisheries

Hokotehi Settlement Quota Holdings Ltd and Kōpi Holdings Our new imi representatives for fish entity forums are listed below. own fishing quota for our imi.

Blue cod, cray, paua and kina ACE is available to registered fishers, or to partners of HMT members. This is either by direct allocation or through one of the fish processing factories we have agreements with.

Fisheries revenues remain strong for HMT, and guota ownership dominates our balance sheet. We are proud to support employment for many Moriori with this holding. The markets remain uncertain due to impacts of Covid, however our partnership with Port Nicholson has ensured we navigate the changing times well.

12 July 2022

Hokotehi Moriori Trust PO Box 188 Rēkohu (Chatham Island)

Attention: Heather Beaton

Market Report on Value of Quota Owned by Hokotehi and Kopi Holdings Ltd

Further to your email, you have asked me to provide an updated market value of quota shares owned by Hokottehi and Kopi Holdings Ltd as of 30 June 2022. Please find attached my report.

Both quota portfolios continue to hold their value. There has been a reassessment in value for the following fishstocks: CRA6, SCI1, SCI2, SCI3, SCI4A and SCI6A. There were TACC changes to CDL1, HOK1, LIN5, SBW6B and SKI3 which have changed some of the values.

A summary of the top eight species across both parcels is as follows:

SPECIES	Total Value (excl. GST)
Blue Cod	\$4,119,100
Rock Lobster	\$49,688,600
Hoki	\$1,192,788
Oreo	\$415,802
Orange Roughy	\$2,806,288
Rough Skate	\$536,852.50
Paua	\$7,328,000
Scampi	\$2,155,850
Total	\$68,206,460.50

Paua4 Craymac6 Chatham Island Finfish

John Preece (was Chase Lanauze) Levi Lanauze (was Sam Lanauze) Deb Goomes (was Dani McQuarrie)

Thank you to our previous representatives for lending their time to represent HMT.

The board and management wish to thank those fishers who consistently continue to support HMT and Kopinga Marae with supply of kaimoana and other help they provide when needed.

Following is a brief report from our fisheries consultant, Donal Boyle.

In providing the estimated market values I have assessed each fishstock individually and provided an estimate of the likely market value if offered for sale on the open market. The prices provided are based on the best information available at the time of the report and in cases where fishstocks are thinly traded or where it is difficult to gauge what the market is willing to offer, I have used my knowledge of the market.

The prices provided in my report are currently at the time of this report - 30 June 2022 and exclusive of GST> Over time variation in market prices for different fishstocks may occur, between individual transactions or in the size of quota parcels and fishstock mixes offered for sale.

This report has been prepared for the use of Hokotehi Moriori Trust. If this report is to be used by anyone other than Hokotehi Moriori Trust, permission must be obtained from Quota Management Systems Limited.

If I can be of any further assistance, please feel free to contact me.

Regards,

Mualkyle

Donal Boyle Director

Quota Management Systems Limited PO Box 10123, Bayfair, Mount Maunganui, 3152, New Zealand Phone: 64 7 574 7999 Fax: 64 7 574 7998 Mobile: 021 574 799 Email: donal@quota.co.nz

Te Keke Tura Moriori Identity Trust

The growth of our rangitehi is important to us. Te Keke Tura Moriori Identity Trust offers financial support for our young people in pursuit of tertiary and special education studies, to foster ongoing, higher learning for the future of our imi consistent with the objectives of TKT;

- To rebuild, reclaim and revive Moriori culture, heritage and identity
- To promote better understanding and educational awareness among Moriori and the wider general public of Moriori culture, heritage and identity
- To promote and foster better understanding of the Moriori legacy of peace

Imi members may apply to the trust for funding and support for projects which meet the eligibility criteria. Application forms and criteria are available from the HMT office and our website **www.moriori.co.nz**.

A list of TKT member grants made for the 12 months up to 30 June 2022 is set out in the table below.

DETAILS OF INVESTMENT STRUCTURE HERE – 1 PARK ROAD. TO COME FROM FINANCIAL REPORT

\$824

Imi Membership and Registration

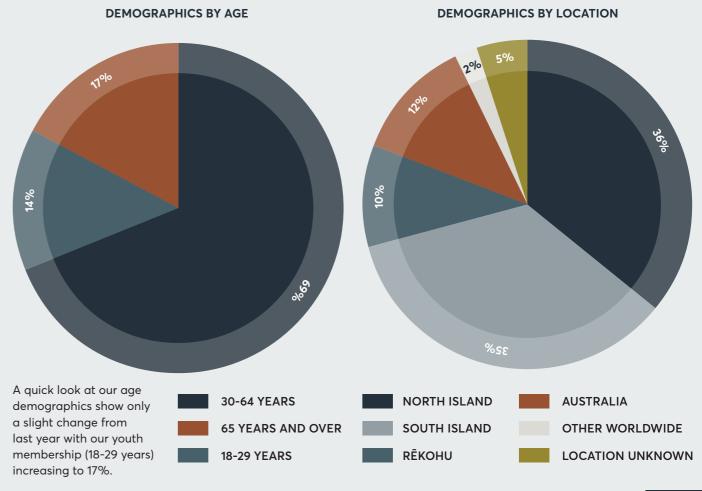
Our imi has seen steady growth in the past 12 months with many new members coming forward and expressing interest following media exposure during the Treaty Settlement Readings and the Kōimi Tchakat Repatriation at Te Papa. The run up to trustee elections is also a busy time as members encourage mokopu to enrol and update their details with us.

Our adult membership is currently at 1018 members. The Hokopapa Unit consists of Mark Preece, Charles Solomon-Rehe and Jules Donaldson with research assistance from Susan Thorpe and Heather Beaton. We are still on the search for another member to assist the unit. All members of the Hokopapa Unit are volunteers who have a passion and strong understanding and knowledge of Moriori hokopapa and hūnau lines. If you are interested in connecting members with their Hokopapa, please get in touch with the office to express your interest.

NAME	COURSE	GRANT
Taylor Donaldson	Bachelor of Surveying	\$3000
Isabella Penter	Bachelor of Arts and Bachelor of Commerce	\$2500
William Knight	Degree in Psychology	\$2500
Jada Solomon	Hairdressing Course	\$2500
Caleb Webber	Bachelor of Commerce	\$2500
Katelyn Whittaker -Prendeville	Bachelor of Teaching	\$2500

NZ Diploma of Business

MORIORI DEMOGRAPHICS



Hinemata Solomon



STAYING CONNECTED

Ensuring your contact details are up-to-date with our office is vital to stay connected, to receive newsletters and also receive voting papers at election time. Once you or your mokopu turn 18, you are entitled to vote on HMT matters – but membership must be reconfirmed. Contact the office for information or download forms from our website.

KETE TCHIMICHI

Have you or someone you know welcomed a baby recently? Let us know and we can send out one of our beautifully curated kete tchimichi.

These packs are available to all registered HMT hūnau who are soon expecting, or have welcomed mokopu in the last 12 months.

To enquire about receiving a kete tchimichi, please email Tchieki Marae Loretta Lanauze at **marae@kopinga.co.nz**.



Business Plan 2022

Our business plan is based around the ten pillars of Rangitokona, seperating heaven from earth, allowing space for Te Ao Marama, the world of light.

 Hotelen Monigeri Trast
 Anzeit Zausz
 Enteret Monigeri Trast
 Enteret Zausz
 21

Tatakitanga

Innovation and Adaptability

The concept of *tatakitanga* refers to the settlement of Moriori in traditional times. It is during this time of peace and isolation that Ka Uri o Rongomaiwhenua (the descendants of Rongomaiwhenua) developed a unique culture, utilising the resources available on their new island home (Rēkohu) and evolved into the people and culture known as Moriori.

Tatakitanga expresses innovation and adaptability. In the modern context, *tatakitanga* refers to being proactively future-focused through the creation and implementation of new ideas (innovation) that significantly improve positive outcomes for Moriori.

RECENT HIGHLIGHT FOR THIS POU

The HotRot Composting Project is an aspiration and innovative idea that wholly focuses on the diversion of organic waste from the current landfill with the potential to repurpose other non-organic waste. Through the establishment of a composting facility on Rēkohu, the island can receive organic waste and manufacture compost, potting mix and other products. Funding has been applied for through the Ministry for the Environment's Waste Minimisation Fund.

GOALS TO 2022

Continue to finalise the Waste Minimisation Deed of Funding between the Ministry for the Environment and Hokotehi Moriori Trust.

Once finalised, initiate the development of a business case and feasibility study for the HotRot Composting project to assess if the composting system is the right fit for the island.

CONTRIBUTION TO WELLBEING

The project supports the island's capacity through the creation of new jobs, which is significant in a small island community.

Supports capability, with increased skills regarding waste management and the generation of organic soils/growing media.

Supports less reliance of growing media being imported to the island, which will in turn reduce biosecurity threats and the protect our environment.

Overall, the project benefits the aspirations of Moriori – to create a sustainable island community that is demonstrably resilient and weaned off importation of packaging.

Hakapiritanga

Resilience and Investments

Hakapiri (*olearia traversiorum*) is the Moriori name for the tree commonly seen around the Rēkohu, bending against the pressure and stresses of the wind and sea-salt. 'Hakapiri' means to "cling tenaciously" and is an appropriate expression for Moriori resilience and the ability to recover and rebound from challenges, holding steadfast to future aspirations and peace traditions.



RECENT HIGHLIGHT FOR THIS POU

On the 25th November 2021, the Moriori Claims Settlement Act 2021 became enacted.

The Act acknowledges the 1862 petition to the Crown by Moriori living at the time in seeking recognition of Moriori ancient land rights and claiming the protection of the Crown and English law. One hundred and fifty-nine years after the petition was submitted, the Crown finally paid tribute to the Moriori generations of today and karāpuna for the persistence in the long search for justice. A Crown apology was given. The Crown also acknowledged Moriori as having held strong to the principles of peace, known today as Nunuku's Law, and preserved the mana and manawa of Moriori.

Taia Reserve is classified as a 'historic' reserve in recognition of Moriori wahi tapu and rākau momori. The reserve also has areas of pasture and coastal wetlands. During the year under review, the Department of Conservation held a hearing regarding the proposed vesting of Taia in Hokotehi Moriori Trust. A hearing of submissions was completed and an outcome from the hearing is yet to be advised.

GOALS TO 2022

Continue to work through the cultural and commercial redress aspects of the Moriori Claims Settlement Act 2021.

Continue to pursue the vesting of Taia Historic Reserve in Hokotehi Moriori Trust.

CONTRIBUTION TO WELLBEING

Supports the ability to create and control a future as recognised and determined by Moriori.

Empowers hūnau and imi to realise and achieve their aspirations.

Reaffirms Moriori identity as a unique people in their own right.

Supports the cultural and spiritual wellbeing of Moriori by the vesting of Taia Historic Reserve in the care and protection of Hokotehi Moriori Trust on behalf of future and present generations, and the reaffirming of cultural identity.

Kōpitanga

Co-operation and Partnership

Kōpi is the Moriori name for the karaka tree on which Moriori embossed or carved art on the living bark. Kōpi only grow well when surrounded by protective shelter, when their canopies are interlocked and when root systems of individual trees can develop without competition. *Kōpitanga* is an expression for respecting the individual within the collective system, the importance of sound working relationships and realising collective outcomes.

RECENT HIGHLIGHT FOR THIS POU

The four island governance entities consisting of Hokotehi Moriori Trust, Ngati Mutunga o Wharekauri Iwi Trust, the Chatham Islands Council and the Chatham Islands Enterprise Trust have worked together throughout the period under review ito find solutions as a collective voice in addressing island challenges relating to shipping, the cost of living, electricity/energy solutions and fuel supply.

Hokotehi Moriori Trust holds representation in other important island groups, such as the Chatham Islands Conservation Board, Chatham Islands Heritage and Museum Trust, Creative Communities Scheme, Stakeholders Forum, Chatham Islands Housing Trust, Regional Leadership Group, Emergency Management Group, FENZ Local Group and a number of fishing forums. The Trust continues to be actively involved in matters relating to the sustainable future of the islands.

GOALS TO 2022

Continue to support a collective voice in finding solutions to island challenges.

Continue to support the development and implementation of a business case for options for renewal energy on the Chatham Islands.

Continue to contribute to the wider discussion on matters of relevance to the sustainable future on the islands.

CONTRIBUTION TO WELLBEING

Acknowledges Moriori as being a key contributor and influencer in the sustainable future of the island and its community thereby reaffirming Moriori cultural identity.

Supports island self-determination and the collective approach to finding solutions as determined by the island.

Tchiekitanga

Customary Responsibilities

Tchieki is the Moriori expression of guardianship – the care and protection of our environment, resources, our imi and our identity for future generations.

RECENT HIGHLIGHT FOR THIS POU

Tchieki Henu refers to those who care and protect the biodiversity of land in the ownership or partnership of the Trust.

Rākau momori (tree carvings) are expressions of Moriori tribal traditions, histories and hokopapa – a unique art expression that is sacred to Moriori. Hokotehi Moriori Trust in partnership with the Department of Conservation works to protect the rākau momori located in kopi groves at Hāpūpū, Kairae and Taia Reserves. The rākau momori at Rotorua are solely managed by the Trust.

Hokotehi Moriori Trust through, Ka Tchieki Henu continues to protect the remaining kopi groves with the maintenance of the extensive wind filters that serve to act as protective barriers from the harsh salt winds, predator control and planting. It has been a successful year for predator control.

Tchieki Kaimoana refers to those who oversee our customary fisheries responsibilities. We have four Moriori members who continue to work alongside the Ministry of Primary Industries in monitoring and providing input into matters relating to customary fishing of kaimoana.

Tchieki Property refers to those who care and protect the cultural property assets for the Trust. An immense amount of mahi has been undertaken in the maintenance and upgrade of several facilities during the period under review.

GOALS TO 2022

Completion of the work plan for the care and protection of rākau moriori to the period ending 30 June 2022.

Continue to support the mahi of Ka Tchieki Kaimoana.

Completion of the work plan for the Trust's property for the period ending 30 June 2022.

CONTRIBUTION TO WELLBEING

Supports the cultural and spiritual wellbeing of Moriori through rākau momori art expression and practice.

Supports the cultural and spiritual wellbeing of Moriori through customary fisheries and cultural practices.

Supports the cultural and social wellbeing of Moriori through the care and protection of the Trust's property assets for present and future generations.

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Hokopanopano

Revitalisation and Renewal

The kupu panopano is a Moriori expression to ignite. *Hokopanopano* is a metaphor that refers to the rekindling or reignition of Moriori values, culture and identity.

RECENT HIGHLIGHT FOR THIS POU

The Recloaking Rēkohu project aims to reignite the indigenous ecology of the islands by recloaking/restoring endemic tree species. This project forms part of the nationwide One Billion Trees project currently underway in mainland New Zealand.

The Recloaking Rēkohu project includes the preparation and planting of 284.12ha of the Rongotai block on Kaingaroa Station. Funding had been secured for the planting of 210ha of the current 284.12ha total, consisting of 80% indigenous eco-sourced species and 20% exotics (Macrocarpa). This will result in the planting of a minimum of 210,000 seedlings over six planting seasons. A total of 3,500 seedlings had been planted during the period under review.

GOALS TO 2022

Completion of milestones for year one of the Recloaking Rēkohu project.

CONTRIBUTION TO WELL-BEING

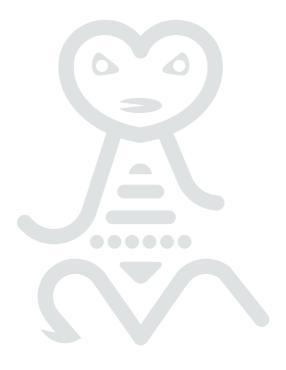
Supports environmental wellbeing through the reafforestation of endemic trees back into the environment.

Supports social and economic wellbeing through the creation of on-island jobs.

Hokopapa

Developing Intergenerational Knowledge

Moriori *hokopapa* (ancestry) and tohungatanga (knowledge). The development of intergenerational knowledge for future and present generations.



RECENT HIGHLIGHT FOR THIS POU

Hokotehi Moriori Trust's membership at the end of the period ending 30 June 2022 is 1,018 – an increase of 55 from the previous year.

GOALS TO 2023

Continue to encourage hūnau to register through the Trust's newsletters and social media.

Continue to seek membership to the Hokopapa Unit.

Continue to make available funding through Te Keke Tura Trust for hokopapa research.

CONTRIBUTION TO WELLBEING

Hokopapa supports all aspects of tribal wellbeing in that is the essence of Te Ao Moriori and the connection between the spiritual and physical worlds.



Nunukutanga

Peace Traditions

This pou refers to Nunuku's lore of peace. *Nunukutanga* reflects our commitment to peace making and conflict resolution.

RECENT HIGHLIGHT FOR THIS POU

Hokotehi Moriori Trust continues to work closely with the National Centre of Peace and Conflict Studies based at Otago University.

The Trust continues to advocate Nunuku's lore and its significance in terms of those karāpuna who stayed strong to the legacy of peace during the time of enslavement.

GOALS TO 2022

Continue to make available the Hirawana Tapu scholarship to assist in funding peace studies.

Continue to acknowledge and pay tribute to the 1561 karāpuna scribed on Ka Pou a Rangitokona and share our peace traditions with those who visit Kōpinga Marae.

CONTRIBUTION TO WELLBEING

Nunukutanga supports all aspects of tribal wellbeing. Moriori peace traditions assist us in understanding our place in the world, what we learn from our histories and what we can teach others.

Manawareka

Hospitality and Marae Development

Manawareka is the Moriori expression of 'sweetheart'. As a metaphor *manareweka* refers to hospitality and compassion.

RECENT HIGHLIGHT FOR THIS POU

An uptake of kete tchimichi (baby pack) for hūnau who are soon expecting or recently welcomed mokopu have been encouraging.

The marae supported a number of community events during the year under with regards to hosting on-Island wananga and training initiatives.

Work towards seeking funding to support the development of a Marae concept plan has been planned.

GOALS TO 2022

Continue to encourage the uptake of kete tchimichi.

Continue to welcome community groups and events.

Continue to pursue funding for the development of a marae concept plan.

Continue to express manawareka to our hokomaurihi.

CONTRIBUTION TO WELLBEING

Manawareka contributes to cultural and spiritual wellbeing by the expression of hospitality and compassion.



Hokotipuranga

Growth and Development

Tipu refers to 'new shoots' and is a metaphor for the emerging generations that we must care for and support. It refers to laying the foundation for growth and development in building our future as a strong and thriving imi.

RECENT HIGHLIGHT FOR THIS POU

Kaingaroa Station and Henga Farms continue to develop and grow with more productive land being made available, increased fencing, and efficient livestock management. The mahi undertaken during the year had resulted in ample feed/crops being available to cater for the next farming year.

Henga Lodge had served as long-term accommodation and catering for Downers as part of the airport runway extension that began in October 2021. This contract has been an opportunity to build capability and capacity within the hospitality space having created a number of on-island employment opportunities.

In March 2017, an application under section 101 of the Marine and Coastal Area was submitted on behalf of Moriori imi. The application asserts that Moriori exercise non-commercial customary fishing rights in the Moriori takutai moana area and have done so since from before 1840 through to the present day. Within these areas, Moriori have long-held spiritual and cultural connections to these areas.

During the year under review, a hui was held at Kōpinga Marae to further discuss options in progressing the claim whilst providing clarity in terms of the marine and coastal areas surrounding the islands.

GOALS TO 2022

Continue to grow and develop Kaingaroa Station and Henga Farm.

Continue to grow and develop sustainable options within the hospitality space for Henga Lodge.

Continue to work towards further consultation with Moriori imi regarding the Marine and Coastal Area Claim.

Completion of the allocation of fish to Moriori fishers.

CONTRIBUTION TO WELLBEING

Growth and development contribute to the social and economic wellbeing of Moriori.

Supports island capacity through the creation of new jobs in farming and hospitality.

Supports capability with increased skills in farming management and within the hospitality sector.

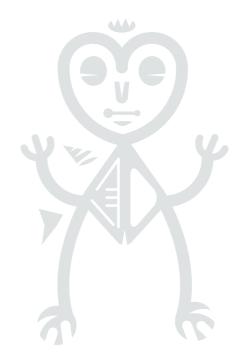
Supports Moriori fishers and enhances social and economic wellbeing.

Overall, these projects support the aspirations of Moriori to create a sustainable island community that is self-determining.

Miheketanga

Caring for our Treasures

Miheketanga is the expression for Moriori treasure(s). *Miheketanga* refers to acknowledging, respecting, protecting and caring for Moriori treasures for present and future generations.



RECENT HIGHLIGHT FOR THIS POU

The Trust continues to maintain a sound working relationship with Te Papa in respect of the repatriation of kōimi tchakat from oversees and then eventually home to Rēkohu.

Hokotehi Moriori Trust trustees attended the Auckland War Memorial and Museum to receive back the kōimi tchakat and the tiki atua, Hātitimātangi.

Hātitimatangi is the only example of Moriori wood sculpture known to have survived. It was timely that the miheke returns to Moriori as part of the kõimi tchakat repatriation.

The completion of four Ta Re Moriori webinars.

GOALS TO 2022

Continue to work alongside Te Papa with the remaining repatriation of kōimi tchakat from oversees and then eventually home to Rēkohu.

Continue with the care and protection of miheke housed at Kōpinga Marae.

Continue to support, encourage and make available to hūnau the Ta Re Moriori language app, ebooks and webinars.

CONTRIBUTION TO WELLBEING

Supports cultural and spiritual wellbeing by the return of kōimi tchakat to Moriori and the recognition of Moriori history.

Supports cultural and spiritual wellbeing and tribal identity through recognition of the significance of Moriori miheke as holders of tohungatanga (knowledge) and hokopapa.

Ta Re Moriori supports wellbeing through the strengthening of tribal identity.

Reporting Against Our Strategic Plan

How Hokotehi Moriori Trust performed against Strategic Plan Objectives 2010

An essential element of the Trust Board's leadership role is the responsibility to establish a Statement of Strategy Direction (plan) for Hokotehi Moriori Trust. Accompanying this is an ongoing commitment to identify organisational priorities and monitor progress towards achieving positive outcomes.

The Annual Business Plan 2022 performance against the Trust's Strategic Plan Objectives 2010 is detailed on the following pages. This is a 'snapshot' of where we are as at 30 June 2022 in meeting the objectives in the Trust's Strategic Plan.

In moving forward, it is envisaged that the Trust will undertake a review of the Strategic Direction with a view to engaging with its members on the future aspirations of Moriori. Over the past few years, Covid-19 has interrupted our imi-wide strategic planning process, limiting our ability to engage with our members effectively.

Now that Treaty Settlements have concluded and the impacts of Covid-19 have settled, it is timely that for the coming year 2022/2023, the Trust will endeavour to work towards a draft Strategic Direction to undertake an Imiwide engagement process. We look forward to planning our future together and for the generations to come.



STRATEGIC PLAN 2010 OBJECTIVES	ANNUAL BUSINESS PLAN 2022	LOOKING AHEAD
CULTURE		
Kōpinga Marae will continue to be the heart of Moriori activities. It will be further developed as a conferencing venue	 Temporary housing for miheke Moriori has been completed. Kōpinga Marae has been closed in relation to tourism due to the impact of Covid 19 During the period under review operational competencies and refreshing of the Marae had been undertaken Marae capacity has increase with the engagement of a Tchieki Property, Tchieki Communications and Kaimahi 	 A Marae Development Concept Plan is to be progressed A Marae ora project for the delivery of four wananga focusing on spiritual well-being, healthy kai, miheke care and protection and rongo Moriori is planned
Whare-Miheke Moriori	 Hokotehi Moriori Trust is registered as a collector for the purpose of caring and protecting miheke Moriori. The Trusts collections are currently held at the Marae 	 Wananga for the care and protection of Miheke is planned Körero regarding the development of a whare-miheke is planned
Regular International Peace, Sustainability and Respect for the Sacred Congress, which started in November 2011	 No Peace Congress held for the period under review. 	 Körero regarding the hosting of another Peace congress is planned
Development of a Peace Centre for teaching and learning on the island by 2020	Not achieved	To be reviewed
Moriori will continue to enjoy pride and confidence in expressing identity through a resurgence of re Moriori, rongo and tikane	 Te Re language app is accessible Four on-line webinars have been delivered Rongo Moriori is accessible 	 A series of another Te Re language webinars is planned Continue to develop Moriori rongo, karakii, tikane and hokopapa
Wāhi tapu on the island will be respected and cared for	 The respected and care of our rākau momori continues to thrive. As part of the Moriori Settlement Claims Act will result see the return of Moriori wahi tapu Work had progressed on the vesting of Taia to Moriori 	 Mahi to continue in terms of the care and protection of Moriori wahi tapu Mahi to continue for the vesting of Taia in Moriori
Miheke Moriori will be repatriated	 Work has continued for the repatriation of Moriori Karapuna and Miheke Moriori 	 The repatriation of Moriori Karapuna from oversees to Te Papa is planned The repatriation of Hatitimatangi from Auckland museum to Te Papa is planned The repatriation of all Moriori karapuna to Rēkohu is planned
Collaborative research that promotes and protects Moriori identity will be encouraged and supported	 No activity for the period under review 	 Collaborative research will continue to be encouraged and supported
Education grants for members will be enhanced	 Te Keke Tura has distributed seven education grants during the year 	 Te Keke Tura continues to distribute education and cultural projects grants to members
Conclusion of Treaty settlements	 The Moriori Settlement Claims Act was enacted on 25 November 2021 	• Mahi will continue in relation to the cultural, commercial, and shared redress in accordance with the Moriori Settlement Claims Act

STRATEGIC PLAN 2010 OBJECTIVES	ANNUAL BUSINESS PLAN 2022	LOOKING AHEAD
COMMUNITY		
Rēkohu and Rangihaute will see population growth	• The population growth of Rēkohu and Rangihaute remain static. According to the 2018 NZ Census the population sits at 663 – an increase of 63 people (10.5%) since the 2013 census, and an increase of 51 people (8.3%) since the 2006 census	 Population growth is dependant on the success of a number of other variables such as employment, education, health, housing, cost of living and infrastructure. The Trust will continue to work alongside other governance groups and the community in striving towards a sustainable future
Development of a more sustainable infrastructure	 The airport runway project is well underway Government funding for a sustainable shipping service has been secured 	 Completion of the new airport runway and upgrade of the airport terminal Continue to find a sustainable solution for shipping
Greater political and economic independence	 The four entities consisting of Hokotehi Moriori Trust, Ngati Mutunga o Wharekauri Iwi Trust, Chatham Island Council and the Chatham Islands Enterprise Trust continue to address economic and political issues as a collective voice 	 Solutions to alleviate the high the cost of living, shipping etc. for the island remains a challenge for the four entities
Increase in employment	 Employment according to Statistics NZ suggests there had been no significant increase between 2013 and 2018. A slight decrease has occurred (see Table 1 below) During the period under review the Trust's overall workforce has increased with regard to the Recloaking Rēkohu project, Henga Lodge, Property and Communications 	 Increasing employment is dependant on the success of a number of other variables such as education, health, housing, cost of living and infrastructure. The Trust will continue to work alongside other governance groups and the community in striving towards a sustainable future The Trust will continue to develop imi projects that encourage capability and capacity building
Sustainable housing and pāpākainga opportunities	Chatham Islands Housing Trust continues with the establishment of four new homes on the Island	 Continue to support island housing projects Continue to pursue pāpākainga housing opportunities
Hokotehi will seek to develop imi savings and home travel incentive schemes for members and use investments to offer annual rangata mātua grants and assistance	 No activity during the period under review 	• To be reviewed

 Table 1: Employment statistics from Statistics NZ show a slight decrease in employment has occured between 2013 and 2018.

WORK AND LABOUR FORCE STATUS FOR PEOPLE IN THE CHATHAM ISLANDS, 2006-18 CENSUSES			
Category	2006 (%)	2013 (%)	2018 (%)
Employed full-time	61.3	58.7	57.6
Employed part-time	19.3	16.1	19.6
Unemployed	1.3	1.9	1.6
Not in the labour force	18	23.2	20.7

STRATEGIC PLAN 2010 OBJECTIVES	ANNUAL BUSINESS PLAN 2022	LOOKING AHEAD
COMMERCE		
Hokotehi will continue to review the options for business operations in fishing, farming and tourism with a view to ensuring all business ventures bring better returns and benefits for members and for Rēkohu	 The Trust continued to grow and develop Kaingaroa Station and Henga Farm Allocations of ACE to its members has been completed 	 Continue to grow and develop Moriori businesses and pursue potential business opportunities
A greater focus on sustainable inshore fisheries that support Moriori fishers and that meets international standards and demands for processing and transport of live fresh produce will be realised	 The Trust continues to be actively involved in on-island fishing forums and Te Oku Kaimoana Tchieki Kaimoana continued to monitor customary fisheries take 	 Continue to strive towards a sustainable inshore fisheries and efficiencies with processing and transport Continue to support and recognise the importance of our Tchieki Kaimoana and customary fishing rights
Hokotehi will make ongoing research and development a priority	Continuation of the Trust's science projects	 Research and development will continue to play an important aspect of tribal cultural and economic sustainability
A distinctive quality brand for Moriori and Rēkohu will be developed and promoted	 No activity during the period under review. 	• To be reviewed
Development of Hokotehi tourism	 No activity during the period under review 	To be reviewed
CO-OPERATION AND COMMUNICA	ΤΙΟΝ	
Our members are Hokotehi's greatest asset	 Increase in imi membership to 1,018 	Continue to encourage imi membership
Communication with and provision of services to members is a top priority	 Tchieki Communications is in place 	 The development of a communication strategy is planned
Hokotehi will look at innovative ways to communicate with members, ensuring that our island isolation is a bonus not a barrier	 Members continue to have access to social media platforms such as the Trust's website and facebook page. An 0800 number is in place. Newsletters have continued to be circulated during the period under review 	The implementation of a communications strategy
Hokotehi will have a presence at international arenas such as the Pacific Nations Forum and UN as well as partnership relations with the New Zealand Government, local authorities and other imi	 Partnerships with the Department of Conservation in respect of Hapupu, Kairae and Taia historic reserves continues Treaty Settlements with the Crown has been completed subject to overlapping issues with Ngati Mutunga o Wharekauri lwi Trust being concluded 	 Continue to strive towards effective working relationships and develop formal partnerships
The development of international trading partners and Pacific Island Nation strategic alliances will be in place by 2020	Not achieved	To be reviewed

STRATEGIC PLAN 2010 OBJECTIVES	ANNUAL BUSINESS PLAN 2022	LOOKING AHEAD
CONSERVATION		
Hokotehi will be a lead agency in the development of a culturally and environmentally sustainable transition island economy through sensitive resource management and the application of traditional resource management practices	 No activity during the period under review 	To be reviewed
By 2020 Rēkohu will be less dependent on an import/export regime because high impact land use will be phased out and high yield industries phased in	Not achieved	To be reviewed
Hokotehi will reduce our carbon footprint through supporting local enterprises, investigating carbon trading initiatives and by rehabilitating native ecosystems on Rēkohu	 The first year of the Recloaking Rēkohu project has been completed Research into freshwater management continues 	 Reducing the carbon footprint remains a priority for the sustainable future of present and future generations

Manaka mai te tira i uta Manaka mai te wheau i uta Manaka mai te aka i uta Manaka mai te tiru i uta, kia mahuta ai Tena taki mahuta te kawa E tai na tutakina, takina, uea whenua

Let the growth increase of the tree on the shore (or land), Let the growth increase of the household on shore, Let the growth increase of the roots on shore, Let the growth increase of the tree on the shore. It is shaken, Shake it in the base and the dark stem, that it may shoot forth, See the kawa springs and shoots forth, Beat down, close over, let it spring up, shake (open) the soil.

> Karakī Tira-Koko, taken from "The Moriori People of the Chatham Islands: Their History and Traditions" by Alexander Shand.



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